

The AFRICA JOURNAL

JAN
2013

The monthly newsletter of The Corporate Council on Africa



PRESIDENT'S MESSAGE



A few weeks ago The Corporate Council on Africa, gave a long overdue dinner in honor of African private sector leadership. It is a sector not many know, and one that many assume doesn't exist. The truth is quite different from perception. There

are brilliant business leaders in Africa not only who are among the most successful entrepreneurs in the world, but who are giving to others as they build their own empires. The change taking place in Africa may not be so easily seen in political systems, but is being driven in many ways by the private sector of Africa, an increasingly powerful force for change. My remarks follow:

We are here tonight to recognize not only four truly outstanding business leaders of Africa, each of whom does far more than successfully manage their business. We are here tonight to acknowledge the quality of business leaders in Africa who are making a difference in many ways to the development of the continent.

In truth, there are thousands more throughout the continent who are providing a new leadership on the continent, not necessarily so in the government level, but where change is really taking place, in the private sector. Yet, each of these four men we honor tonight also understand the need to be engaged in public-private cooperation, while at the same time, sharing their knowledge with others as mentors beyond even the public sector as well.

We in America still have a long way to go in understanding and certainly acknowledging the changes underway in Africa today. There is the development of a far more vibrant private sector than has existed before. Yet we continue to view Africa as a destination for our aid missions and too often still encourage a top-down approach to change, and one directed from the outside looking in. In so doing, we are



CCA HONORS FOUR BUSINESS LEADERS OF THE YEAR AT DECEMBER 12 DINNER

On the evening of December 12, 2012, The Corporate Council on Africa hosted *A Celebration of Excellence in U.S.-Africa Business Relations* at the Willard InterContinental Hotel in Washington, DC. CCA welcomed more than 275 guests to this first of its kind awards dinner to honor four outstanding African business leaders as well as CCA's members and supporters.

Paul Hinks, CCA's Chairman of the Board, opened the event with recognition of the night's sponsors and CCA members in attendance, stating "This year, our members have traveled the globe to make new connections, broker new investment deals and enhance their companies' investments in Africa, and we are extremely proud of their collective accomplishments."

Mr. Hinks then took a moment to honor Ambassador Johnnie Carson, Assistant Secretary of State for African Affairs. Ambassador Carson was unable to attend the event but his many years of service to U.S.-Africa relations were highlighted. "It is the belief of the team at The Corporate

Council on Africa that these past four years, no other person in the Administration worked harder to engage the private sector in Africa," said Hinks.

After a lively dinner, the program resumed as CCA President and CEO Stephen Hayes took the stage to kick off the awards ceremony. Mr. Hayes introduced each of the awardees, acknowledging "the quality of business leaders in Africa who are making a difference in many ways to the development of the continent."

CCA would like to congratulate each of the awardees for African Business Leader of the Year and to thank all who attended this special event. CCA would also like to acknowledge the event sponsors: Chevron, Exxon Mobil, Freeport-McMoRan Copper and Gold, PAE, Symbion Power, General Electric, AGCO Corporation, Cardno, Danya International, Development Finance International, Essex Construction, Polsinelli Shugart and Star Building Systems. For more information and to view photos, visit www.africacncl.org.

View the awardees on next page...

Continued on page 7...

With assistance from key CCA members and sponsors, The Corporate Council on Africa presented the following individuals with awards for "African Business Leader of the Year":



Mr. Tewolde GebreMariam, Chief Executive Officer of Ethiopian Airlines. Mr. GebreMariam is a remarkable, yet humble self-made businessman. He started as a transportation agent in the Addis Ababa airport about thirty years ago, and worked his way through the ranks to become the CEO of one of Africa's most respected airlines as well as business organizations. Ethiopian Airlines is a government-owned airline, but it is a venture that brings public and private sectors together, and over the past ten years, Ethiopian Airlines has become a global company.

Mr. Geoff Rothschild, Director of Government and International Affairs for the Johannesburg Stock Exchange. Geoff is immediate past Chairman of the Johannesburg Stock Exchange and has been a member of the board of Africa's oldest stock exchange for the past 17 years. After qualifying as a Chartered Accountant, he spent the next thirty years of his life in the stockbrokerage industry and works to improve his community through a number of boards and supporting roles with charitable organizations.



Mr. Tony Elumelu, Chairman, Heir Holdings, an African investment fund. Tony also serves as Chairman of Transcorp, a conglomerate of strategic investments and core interests in energy, agribusiness and hospitality and tourism. He was until July 2010 CEO of United Bank of Africa (UBA) which he transformed into a pan-African financial institution. UBA is also the only full service African bank established in the United States. As with all of our awardees tonight, Tony is also a philanthropist and has set up a foundation to support various social interests in Africa, especially in West Africa. He is known as a proponent of "Africapitalism" and is a driver on the continent of economic transformation through investments that create economic prosperity and social wealth through job development.

Mr. Admassu Tadesse, President and CEO of PTA Bank. Prior to coming to PTA Bank, Admassu spent 10 years at the Development Bank of Southern Africa, mainly as the managing executive responsible for the International Finance and Investment Division. During his tenure at the Bank, the institution twice received the Best Development Bank in Africa Award. Admassu was the lead founder of the South African Development Finance Network, and past Chairman of the Southern African Development Finance Resource Centre that promotes good governance and improved credit ratings of development finance institutions and export-credit agencies in the region. He serves on many non-profit boards, including the Global Alliance for Improved Nutrition and the Ethiopian Children's Fund. He is also an advisor to the Gates Foundation.



BIG OIL SHOULD SUPPORT SMALL BUSINESS.

WE AGREE.

Every day, Chevron relies on small businesses around the world. Electricians. Mechanics. Manufacturers. We spent billions on local goods and services last year. And helped thousands of entrepreneurs get ahead with microloans. We're helping small businesses thrive. Because we need them. Just as much as they need us. Learn more at chevron.com/weagree

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PARTNERING FOR INNOVATION TO AWARD FUNDING FOR AGRICULTURAL TECHNOLOGY SOLUTIONS



A Feed the Future initiative seeking to increase technological solutions for smallholder farmers in the developing world is currently soliciting expressions of interest and CCA members are well positioned to access grant funding for agriculture technology commercialization.

The “Partnering for Innovation” program, a collaboration between Feed the Future, USAID and Fintrac Inc., a Washington, D.C.-based development consulting company, is working to find and commercialize agricultural technologies that increase the productivity of smallholder farmers, especially women, in Feed the Future countries.



Bridging the gap between research and design and private sector implementation, the program seeks to incentivize technological innovation and reduce investor risk by providing seed capital for

transformative ideas. After conducting a competitive selection process, grants will be awarded to cost-effective and replicable solutions that reduce farmer labor, boost productivity and demonstrate the potential for sustainability. The program has two tracks of grants. The first track is for pilot-phase ideas, which require field trials and market research and have a limit of \$400,000 for projects of up to one year in duration.

A second track of grants is intended for more complex partnering and larger-scale market adoption. These grants can be multi-year and larger in dollar value.

Preferred technologies will be of appropriate scale and cost and will enhance elements of the agricultural value chain, from seed varieties to soil health, animal genetics, farm tools, machinery, greenhouses, irrigation systems, post-harvest and value-additive services, transportation and packaging systems, and mobile technologies for extension, banking and marketing. The program welcomes companies, research institutes, universities and entrepreneurs alike to apply and

encourages applicants to demonstrate how grant funding would augment resources they have already committed. In addition, where applicable, the program encourages a public-private partnership model to leverage existing resources. Fintrac cites Minnesota-based Toro Company, a leading landscape maintenance and precision irrigation manufacturer, which designed micro drip-irrigation systems for smallholder purchase and use, as an example of an appropriate technological solution-provider.

“Partnering for Innovation” is accepting expressions of interest for this first round of funding through January 31, 2013, after which a panel composed of Fintrac and USAID staff and industry experts will evaluate submissions and create a shortlist for further review and awards. The program expects to issue additional expressions of interest on a semi-annual basis, after the first grantees are decided. Interested CCA members should contact Jed Leonard (jleonard@africancl.org), Program Manager for Agribusiness, or visit www.partneringforinnovation.org for more details.



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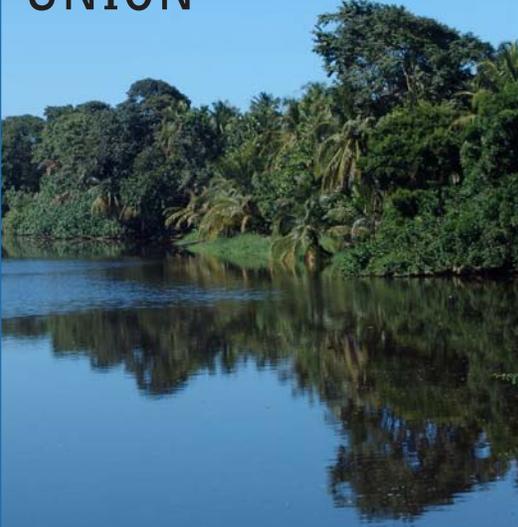


CCA HOSTS AUC CHAIRPERSON

On November 29, The Corporate Council on Africa hosted a special luncheon in honor of Dr. Nkosazana Dlamini-Zuma, the newly elected Chairperson of the African Union Commission, at the St. Regis Hotel in Washington, DC. This luncheon was part of her first trip to the United States in this new capacity and her first exposure to The Corporate Council on Africa. CCA members in attendance had the opportunity to learn more about the African Union’s plans for the future and to share their thoughts on the private sector investment climate throughout the continent. Opening remarks were delivered by Ambassador Michael Battle, U.S. Ambassador to the African Union, and the introduction of Dr. Dlamini-Zuma was made by Jay Ireland, Vice Chair of CCA’s Board of Directors and President and CEO of General Electric Africa.

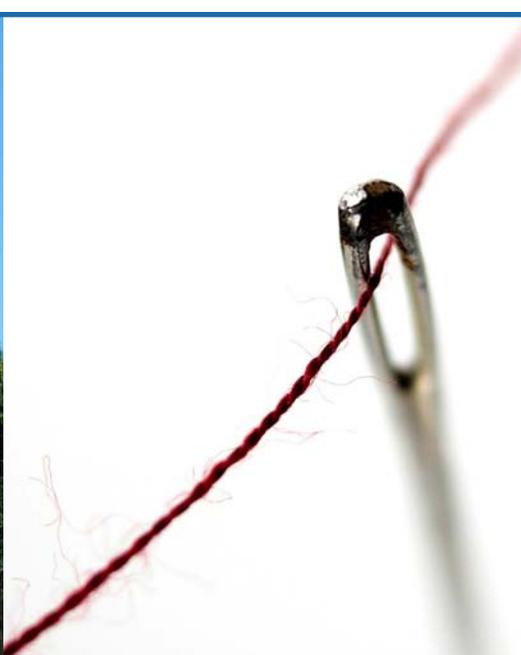
During Dr. Dlamini-Zuma’s visit, she was also received by the President of the United States and participated in the U.S.-AU Bilateral Commission.

AN OVERVIEW OF AGRICULTURE IN WEST AFRICA'S MANO RIVER UNION



On December 6, CCA's U.S.-Africa Business Center hosted Dr. Saran Daraba Kaba, Secretary General of West Africa's Mano River Union (MRU), at its Agribusiness Working Group meeting. Dr. Daraba discussed the strategic vision of

agricultural investment in the sub-region—consisting of Liberia, Sierra Leone, Guinea, and Côte d'Ivoire. Dr. Daraba noted that the MRU holds 25 percent of the world's forests and offers important agricultural goods such as coffee, cassava and palm oil to West Africa and the world. She also explained that there is now a renewed focus on the private sector in the region, and improved investment climates are supporting great cross-border trade and harmonization in the region. It was stated that it is very important for the regional body to further integrate to allow the MRU to serve as a food-exporter for the rest of West Africa. Though many economies in the region are expected to grow rapidly over the next few years, with the economy of Sierra Leone expected to be one of the fastest growing in 2013, there is still a large need to focus on supporting regional agricultural value chains through investments. The discussion ended with a reiteration of the massive opportunities for growth in the region and the importance of government bodies to provide enabling environments for the private sector to expand. Dr. Daraba committed her support to the private sector in the region and she welcomed anyone to contact her to discuss specific agricultural opportunities and partnerships that may be of interest.



AN EYE OPENING EXPERIENCE



In partnership with the USAID Southern Africa Trade Hub, the American Apparel &

Footwear Association (AAFA) traveled in December to Cape Town, South Africa and the surrounding region to explore textile, apparel and footwear opportunities for the U.S. apparel and footwear industry. As the U.S. apparel and footwear industry continues to diversify its supply chain around the world, many of AAFA's members have expressed deep interest in learning more about new and potential sourcing locations, as well as locations which offer untapped retail opportunities.

Not only did AAFA have the opportunity to meet with industry stakeholders around Southern Africa, AAFA toured many large factories. Some facilities, as AAFA noted, were more than four times larger than some U.S. facilities. Many of these facilities were even vertically integrated and capable of performing their own spinning, dyeing and weaving. AAFA observed that many companies in Africa are setting a high bar for safety and environmental standards within the workplace, an issue of utmost importance to U.S. brands and retailers.

In touring these factories, it was clear that industry stakeholders, including factory workers, owners and buyers, are actively engaged in a constructive positive dialogue in regards to health and safety within the global supply chain. In each factory, AAFA observed many positive indications that this dialogue is successfully streaming down to the factory floor, including prominent

signs indicating paths to all exits, clearly marked fire extinguishers, easily accessible exits and protective gear for workers where appropriate. However, this should not be too much of a surprise as the factories AAFA visited are already producing for many prominent U.S. brands and retailers such as Haggar, Kohl's, Wal-Mart, Fruit Of The Loom, JC Penney, PVH, Greg Norman, Champions and Family Dollar.

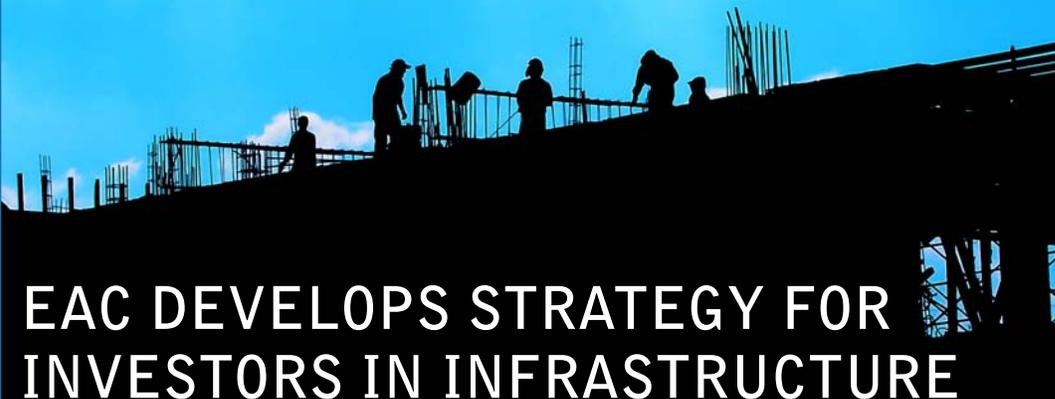
AAFA's visit to Southern Africa initiated a partnership with the organizers of Source Africa to manage the business seminars at the Source Africa event being held on April 9-12, 2013, in Cape Town. The seminars will discuss infrastructure, logistics and transportation obstacles, as well as best practices for getting a product to consumers once it is manufactured in Southern Africa. Additionally, the seminars will address many of the social issues related to work within factories, including sustainability, environmental impact and social responsibility. The seminars will also delve into compliance issues including chemical management, materials content, product safety and labeling. These are issues vital to both the U.S. apparel and footwear industry and African manufacturers. For more than ten years, AAFA has conducted a comprehensive educational platform within the United States and around the world designed to keep a global industry abreast of emerging issues related to sourcing and global trade trends, as well as product safety, environmental and social responsibility compliance.

In recent years, sourcing in China has become more challenging for the U.S. apparel and footwear due to increased labor, transportation and other supply chain costs to various emerging economies. While some companies are moving production from Southern China to other regions of the country, a few others are considering re-shoring back to the United States most are expanding to neighboring Asian countries. Still, the more adventurous and progressive companies of the group are exploring options such as Burma and Africa. Although Africa and Burma will remain a small part of U.S. companies' sourcing portfolios, AAFA's support of Source Africa and the successful, competitive AAFA brands being produced in Lesotho demonstrates that the continent has a place in every company's portfolio, either for volume/replenishment or fashion-focused exports to the United States and Europe. Clearly, Africa has reemerged as a particularly attractive option for apparel and footwear manufacturing.



SOUTHERN AFRICA

The USAID Southern Africa Trade Hub aims to increase international competitiveness, intra-regional trade and food security in the Southern African Development Community region. Starting in FEBRUARY 2010, the Trade Hub began delivering targeted technical assistance to governments, the private sector and civil society organizations in support of advancing regional integration and increasing the trade capacity of selected value chains within Southern Africa.



EAC DEVELOPS STRATEGY FOR INVESTORS IN INFRASTRUCTURE

East African Community (EAC) partner state leaders have directed the council of ministers to develop an investment strategy aimed at promoting the development of infrastructure projects in the region.

The strategy, according to the communiqué issued at the end of the Heads of State Retreat on Infrastructure Development and Financing said that the strategy should be developed when it comprises of clear financing options and timeframes for the identified regional infrastructure priority projects.

The Retreat, which was themed “Deepening the EAC Integration Process through Development of Efficient Infrastructure Systems to Support Industrialization and Trade,” was aimed at considering progress made and the way forward regarding infrastructure development in the region.

The high level meeting was held at the Kenyatta International Conference Centre in the Kenyan Capital, Nairobi on November 29.

The directive follows the unveiling of the infrastructure projects earmarked for funding and development for the next ten years that include energy, roads, airports, railway and ports projects to be built to speed up regional integration and socio-economic development.

Also to be developed or rehabilitated are ports in the region, roads linking the EAC countries and South Sudan, hydro power and gas plants, power transmission lines, oil and gas pipelines and refineries.

“The strategy includes components on effective monitoring and evaluation mechanisms to ensure that the projects are implemented and managed effectively,” said the communiqué.

The leaders urged the ministers to mainstream the projects in the partner states infrastructure priority projects for implementation.

They were also advised to use the strategy to carry out high-level promotions of the projects and engagements with key partners for mobilization of the required financing and investments.

These would enable the partner states to undertake the implementation of the prioritized regional projects that in turn support effective industrialization and

trade facilitation in the region.

The communiqué also added that the leaders embraced the need for strong infrastructure partnerships for the development of regional infrastructure, exploitation and interconnection of power and energy resources between the East African Community Partner States and the neighboring states.

They further requested development partners to enhance their support for regional infrastructure development and also called on the ministers to develop regional policy and legal frameworks that will allow for financial blending including the participation of the regional and international private sector investors.

The leaders said that there was a need for the strengthening of partnerships with domestic and foreign investors by making use of the currently expressed interests by a number of development partners and private investors in the region.

The council was also given a directive to put in place policies, legal and regulatory frameworks that will induce a reduction of the gestation period of projects from conception to implementation in order to hasten the development of well packaged infrastructure projects for investments and engagement with development partners and investors.

They directed the council to establish the technical, financial and transaction capacities required for assembling and implementing bankable projects at national and regional levels.

The council is also supposed to submit progress reports on the implementation of the infrastructure priority projects adopted by the Retreat on a biennial basis.

The Council is also required to develop a framework of cooperation with states neighboring EAC partner states to anchor the development of inter-regional infrastructure.

The leaders then approved the proposal that the Heads of State Retreat on Infrastructure Development and Financing be institutionalized and be held once every two years.

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STAFF PROFILE: GARY S. MESSINA

Gary S. Messina recently joined CCA senior staff to assist member companies in formulating security and strategy initiatives to enable them to target and obtain the best investment opportunities in a myriad of sectors in Africa. Gary's focus is on understanding how up-to-the-minute changes in policy can directly impact security and how their economic outcomes can translate into lucrative projects and business best-practices for CCA members. Gary is working to provide CCA members with tangible opportunities for investment in security related projects and programs both by the U.S. government in Africa and by African governments seeking to partner with American companies that can compete effectively in their countries. Gary is not only evaluating and developing mission effective solutions in economic and defense related security matters, but also in areas such as health and human rights, food, global trends, technology, the empowerment of women and trade.

Gary has had a thirty-year federal career within the U.S. Department of Justice and the Department of Homeland Security where he served as the first chief information officer for the Bureau of Citizenship & Immigration. He holds U.S. Department of Defense top-secret government clearances and has successfully led large-scale federal government agencies in complex missions. Previously, Gary was the Director, Global Strategies for Raytheon Corporation and a corporate director for L-3 Communications.

Gary has served under five U.S. presidents and six Immigration and Naturalization Service (INS) Commissioners. During his career with the INS he served as Deputy Associate Commissioner, Assistant Commissioner and Director of Research & Development.

Gary was educated at the University of Maryland, the Rutgers Graduate School of Business and Thunderbird University. He holds several advanced Federal Aviation Administration licenses and is a member of MENSA, the Explorers Club. Gary is also a Fellow at the Washington Academy of Sciences, a former member of the CCA Board of Directors and a current Board Member of the Mongolian-American Investment Consortium.

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CCA MEMBER PROFILES



American Patriot Solar is a Las Vegas, Nevada based solar energy installation company with more than 50 years of experience among its management team. The company has been performing solar installations across Southern Nevada since 2009 and is quickly becoming one of the country's thought leaders in the solar energy industry.

American Patriot Solar uses the newest technology available to provide a long-lasting alternative to today's rising energy bills. The company, which is located just a few miles from one of the largest solar panel installations in the United States, offers a wide variety of renewable energy solutions including residential and commercial solar panel installation, solar lighting systems and solar pumping systems.

Among the company's management team are highly respected professionals in the fields of energy and construction. Renowned

architect Rick van Diepen, LEED AP, has been a LEED accredited professional since 2004 and specializes in sustainable design and building-integrated renewable energy. Dr. Jason Viggato, PhD, has worked as a contractor for the Department of Energy in the nuclear industry and the Department of Defense in aerospace and biomedical engineering. Executives Bruce Langson and Tom Masters have developed some of the country's largest mixed-use, hotel and hospital projects.

American Patriot Solar is an award-winning solar installation company. It was awarded the "Best Green Marketing Campaign" in 2011 and was a finalist for Southern Nevada's top Green Product in 2012 by the Las Vegas Business Press. American Patriot Solar was also named the top solar company in Southern Nevada by "The Best of Las Vegas" in 2012.

For more information or a free home or office assessment, visit www.apsolar.net or call (702) 227-9205.



Captain Consultants, LLC was formed as a company in October 2003 with a goal of connecting businesses-to-businesses, businesses-to-governments, and even governments-to-governments. Over the course of several years it became apparent that the continent of Africa is not only a place of extraordinary resources and interest in developing relationships with American business, but also a place of many needs and many opportunities. As such, Captain Consultants, LLC joined The Corporate Council on Africa to best serve the needs of clients.

Owned and operated by retired U.S. Navy Commander Marty Torrey, the firm has begun linking a diverse list of infrastructure

clients to people and places in Africa where partnerships can be forged to best meet the needs of host nations and American businesses. Commander Torrey's background includes 20 years of global Navy travel, many years of civilian travel, and several years of civilian duties as chief of staff to a U.S. congressman on Capitol Hill. As a result Captain Consultants, LLC brings bipartisan experience and a host of valuable contacts and access points into government, at home and abroad.

Based in Saratoga County's Clifton Park, NY, Captain Consultants, LLC views Africa as the next frontier, with great potential for improving the quality of life for the people of Africa and mutual opportunity for American businesses and African leaders of the 21st century.

For more information, contact Marty at mtorrey@nycap.rr.com or (518) 727-6226.

NOW IS THE TIME TO INVEST IN AFRICA

"Global executives and investors cannot afford to ignore the continent's immense potential. Today the rate of return on foreign investment in Africa is higher than any other developing region."

— McKinsey Global Institute



missing the reality of what is happening in Africa today.

Change is never easy for any of us, and it is even harder for institutions filled with long-standing approaches to international relations, development and tradition. We are in a world today where it is far easier for tech wizards to influence the masses than it is for leaders to change the directions of the large Ships of State.

Yet, the world is changing as it has never done before. Technology, for better or worse, is sweeping the old order aside, sometimes leaving chaos in its wake, but also allowing new fields of play and opportunity that did not exist under the old orders. The hurricanes of discontent roar over our lands, influenced by new kinds of political climate changes. One cannot control these changes anymore than one can control the directions of the winds.



Many of these changes, good or bad, are not coming from governments, but from the private sector and from individuals and groups of individuals. It is the private sector that is providing the new jobs and the new opportunities and the race is not whether we can maintain the old order of nations, but whether we can provide sufficient economic opportunity for a growing population whose aspirations are being fed by the technological revolution happening daily throughout the world. The private sector must be a primary player in meeting those aspirations.

The alternative is oppression, violence and continuing chaos.

So it is with this in mind that we celebrate tonight four lives who are making a difference, not only for their families, or even their countries but throughout Africa. In quiet acts in the daily management of

their businesses and their lives they are providing jobs and new opportunities for thousands of others, and in so doing they are changing the their own nations.

In these four men are people who don't necessarily start the day seeing themselves as men set to change the world. They go about their job just as any of us do. Yet in their visions great things are possible. You will hear from each of these four tonight what it is they do and hope to do through their work.

We have a man who has made an airline company one of the most successful airlines in Africa. It is an example of public-private cooperation, and it is an example of change, not necessarily rapid, but inexorable change. It is one of the first African modern airlines to set direct routes to the United States, and it was also the first airline in Africa to buy one of the world's newest and most modern jets. Tewolde Gebremariam is a man who is building bridges in the sky between Africa and America and between Africa and the rest of the world.

Geoff Rothschild of the Johannesburg Stock Exchange is a man who not only manages various relationships for the oldest stock exchange in Africa, but works with many other entities outside his portfolio to make a difference for many. He is a major guiding light for the NEPAD Business Foundation, a private sector organization designed to support the development vision of the African Union. He also works with many other entities, some of which you will hear about tonight. Geoff is also a bridge builder and a conciliator of diverse opinions and interests.

You will hear tonight about Tony Elumelu, a man of vision and a man of a great many visions, who has used that vision to not only build a business empire but also to use that empire to help thousands of others, through his foundation and through the providing of jobs in the private sector.

Finally tonight there is Admassu Tadesse who has left a very prestigious and secure position in South Africa to become head of the PTA Bank in Burundi so that he can increase investment and opportunity throughout the East African community. Like our other three awardees tonight, he is building different kinds of bridges in his regional community that will affect East Africa for generations to come. Mr. Tadesse also is involved in a great deal of public service beyond his immediate interests tonight.

So tonight is an acknowledgment of positive change that is sweeping through Africa. It is also a too belated recognition of the quality of business partners and leaders available to American counterparts in our nation. All we need to do is to open our eyes to the reality that is before, and leave the myths of Africa behind us.

This message was originally published as part of a weekly blog written by Stephen Hayes for U.S. News & World Report.

TRANSITIONS

CCA welcomes new members **American Patriot Solar Community; DLA Piper and WaterHealth International.**

RECENT EVENTS

11/28: CCA and Business Unity South Africa (BUSA), in partnership with the U.S. Department of Commerce, host luncheon in honor of Acting U.S. Secretary of Commerce Dr. Rebecca Blank in Johannesburg, South Africa

11/29: CCA hosts luncheon in honor of Dr. Nkosazana Dlamini-Zuma, Chairperson of the African Union Commission

12/6: Liberia Working Group Meeting

12/6: CCA's Agribusiness Breakfast Forum "An Overview of Agriculture in West Africa's Mano River Union" featuring Dr. Saran Daraba Kaba, Secretary General Mano River Union

12/12: CCA presents "A Celebration of Excellence in U.S.-Africa Business Relations" awards dinner

12/13: CCA Monthly Agribusiness Breakfast

ABOUT US



The Corporate Council on Africa (CCA), established in 1993, is at the forefront of strengthening and facilitating the commercial relationship between the

United States and the African continent. CCA works closely with governments, multilateral groups and business to improve the African continent's trade and investment climate, and to raise the profile of Africa in the U.S. business community.

CCA programs are designed to bring together potential business partners and raise Africa's investment profile in the US by developing critical contacts and business relationships and providing a forum for the exchange of information and ideas.

For more information about The Africa e-Journal, please contact cca@africacncl.org.

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Moving Water Industries Corp.
National 4-H Council
Noble Energy, Inc.

Novel Commodities
Novus International, Inc.
Odoi Associates, Inc.
Oracle Corporation
PAE
Pan African Capital Group, LLC
Parker Associates Global, LLC
Pfizer
Pike Enterprises, Inc.
Pioneer Hi-Bred International
Polsinelli Shugart PC
PricewaterhouseCoopers, LLP
Procter & Gamble
Project Development International
Rabin Martin
REED Incorporated
Roth Construction, Inc.
Ryberg & Smith, LLP
Samuels International Associates, Inc.
Schaffer Global Group
Schiff Hardin, LLP
Schweitzer Engineering Laboratories (SEL)
SEACOM
Shell
Sithe Global
SNR Denton
SOC
South African Airways
Standard Bank Group, Ltd.
Star Building Systems
Sunrock Institute
Symbion Power
Tetra Tech, Inc.
The Africa Channel
The Boeing Company
The Coca Cola Company
The Liberia Company
The Whitaker Group
United Bank for Africa, Plc.
Universal Leaf Tobacco Company
United States Pharmacopeial Convention
Veracity Worldwide, LLC
ViaSat
Walmart
WaterHealth International
West Construction, Inc.
World Cocoa Foundation
XeoHealth
Zanbato
Zephyr Management

*List as of 12/20/12



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